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Executive Summary

Strong business execution, delivering on all aspects of the 2018 financial outlook; focus on execution paramount in 2019

Balanced portfolio of high-growing Networks and sustained, highly profitable Video business through 2020 and ahead of the launch of our next generation network - O3b mPOWER

Transforming the organisation inside and out to deliver exceptional customer experience

Strong focus on cash flow, costs and leverage

Strongly positioned to repurpose C-band, protect customers and neighbourhoods and deliver win-win market-based solution for 5G in the U.S.
World’s Leading Satellite-enabled Solutions Provider

<table>
<thead>
<tr>
<th><strong>99%</strong> coverage of the world</th>
<th><strong>EUR 2BN</strong> annual revenue</th>
<th><strong>EUR 7BN</strong> contract backlog</th>
<th><strong>EUR 7BN</strong> market cap.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>99.999%</strong> service reliability</td>
<td><strong>EUR 1.26BN</strong> annual EBITDA</td>
<td>&lt;3.3x net debt / EBITDA</td>
<td><strong>EUR 12BN</strong> enterprise value</td>
</tr>
</tbody>
</table>

**Video**

EUR 1.3BN revenue

*Large, profitable and resilient business* – enabling broadcasters and content owners to deliver the best viewer experience to any device, anywhere

- **355 million** TV homes served by the SES network
- **~1 billion** people receiving video content
- **>8,200** total TV channels
- **~3,000 HD/UHD** TV channels
- **500 TV channels** fully managed playout
- **>120 VoD** platforms supported
- **>8,400 hours** of streaming video
- **>560 hours** sports & live events
- **~60 government clients** served globally
- **15 U.S. government agencies** and 50 customers
- **MEF CE 2.0** telco-grade certification
- **>35 airlines** served with partners
- **Up to 1 GB/s** anywhere, anytime
- **4 of the top 5 Global cruise lines**
- **120 milliseconds low latency connectivity**

**Networks**

EUR 0.7BN revenue

*Growth engine for the SES business* – integrating satellite-based networks into the mainstream global communications ecosystem

- **~60 government clients** served globally
- **300 customers** telco, MNO and cloud
- **4 of the top 5 Global cruise lines**
- **120 milliseconds low latency connectivity**

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**Market-leader in Video and Networks** | **History of driving innovation** | **Focus on ROIC and FCF**
## Delivered on 2018 Financial Outlook

<table>
<thead>
<tr>
<th>EUR million</th>
<th>2018 Actual</th>
<th>2018 Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Group revenue (as reported)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- At EUR/USD FX rate of EUR 1 = USD 1.15</td>
<td>2,045</td>
<td>1,990 - 2,035</td>
</tr>
<tr>
<td>2,010.3</td>
<td>1,958 - 2,002</td>
<td></td>
</tr>
<tr>
<td><strong>Video (as reported)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- At EUR/USD FX rate of EUR 1 = USD 1.15</td>
<td>1,324</td>
<td>1,320 - 1,335</td>
</tr>
<tr>
<td>1,306.3</td>
<td>1,303 - 1,318</td>
<td></td>
</tr>
<tr>
<td><strong>Networks (as reported)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- At EUR/USD FX rate of EUR 1 = USD 1.15</td>
<td>713</td>
<td>660 - 690</td>
</tr>
<tr>
<td>695.7</td>
<td>645 - 674</td>
<td></td>
</tr>
<tr>
<td><strong>Group EBITDA (as reported)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- At EUR/USD FX rate of EUR 1 = USD 1.15</td>
<td>1,276</td>
<td>Over 1,270</td>
</tr>
<tr>
<td>1,255.5</td>
<td>Over 1,252</td>
<td></td>
</tr>
<tr>
<td><strong>Net debt / EBITDA</strong></td>
<td>3.29x</td>
<td>Below 3.3x</td>
</tr>
</tbody>
</table>

Guidance delivered or exceeded across Video, Networks and Total Revenue, EBITDA, Leverage and Cash Flow
Q1 2019 Highlights

Q1 2019 results in line with expectations and on track to deliver FY 2019

▲ Revenue EUR 480.6 million (underlying -3.1%\(^1\) with Video tracking expectations)

▲ Sustained growth in Networks (+5.4% YOY) building on double-digit growth in 2018

▲ Latest O3b satellites in service early Q3, paving the way for O3b mPOWER

Focus on reshaping organisation around customers yielding results

▲ Flattening layers, common approach to Technology and Global Services

▲ Bringing together video infrastructure and services, to be completed by Q3 2019

Market-based C-band initiative progressing

▲ Ready to implement plan for clearing mid-band spectrum on FCC Report & Order

▲ Rapid deployment of 5G across the Continental U.S. while protecting essential services

\(^1\) Comparative figures are restated at constant FX to neutralise currency variations. Underlying revenue excludes periodic revenue and other (disclosed separately) that are not directly related to or would distort the underlying business trends.

Credit: Arianespace

Investor presentation | May 2019
Our Evolving Business - Balanced Portfolio of Stability and Growth

Revenue and EBITDA\(^{(1)}\)

<table>
<thead>
<tr>
<th>FY 2018</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>EUR 1,276 million</td>
<td>EUR 1,260 – 1,340 million</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Networks</th>
<th>Group EBITDA</th>
</tr>
</thead>
<tbody>
<tr>
<td>▲ Strong growth engine for the SES business</td>
<td>▲ Retooling organisation in support strong growth in end-to-end services</td>
</tr>
<tr>
<td>▲ Satellite becoming more mainstream in data networks</td>
<td>▲ Trimming resources to maximise operational efficiency</td>
</tr>
</tbody>
</table>

\(2,045\)  
35% of revenue

\(2,060 – 2,160\)  
>40% of revenue

\(65\%\) of revenue

\(<60\%\) of revenue

\(\text{Group EBITDA}\)

Our Strategic Priorities

**Video**

- Reinforce and drive value through our core video neighbourhoods
- Develop OTT and orchestration capabilities to support our content provider customers reach new markets and audiences
- Take advantage of opportunities to maximise efficiency and create value

**Networks**

- Leverage our market leading position in delivering unique high throughput, low latency GEO-MEO solutions, driving business growth
- Enable cloud adoption on a global scale, through partners and customers
- Harness emerging trends and technologies such as 5G, Industrial IoT, Analytics and Cloud to integrate fully within broader Network ecosystem. Making satellite mainstream
Leading the Transformation in a Rapidly Evolving Market

**Video | Industry Trends**
- Broadcasters/platform operators facing accelerated disruption
- Number of linear TV channels reducing in mature markets
- Increased competition for new platforms in international markets
- Satellite remains essential for mass market/premium content

**Networks | Industry Trends**
- Demand for connectivity growing exponentially around the globe
- Cloud and mobile applications expanding across all verticals
- Economics of traditional satellite assets challenged
- Scale and Performance of traditional satellite assets limits relevance

**SES | Video**
- Strongest DTH neighbourhoods in mature markets
- Expanding platforms in Asia, Latin America and Eastern Europe
- Trusted partner to world’s leading broadcasters/content owners
- Increasing customers’ reach with OTT distribution capabilities

**SES | Networks**
- Unique high-throughput, low-latency solutions on a global scale
- Long-term partnerships with major government/commercial clients
- Seamless integration of satellite into Telco/Cloud ecosystem
- Segment specific solutions optimising end customer experience

... Delivering customer success in core markets

... Transforming delivery of data networks over satellite
Large, Highly Profitable and Resilient Video Business

- **8,290** TV channels
- **355 million** TV homes
- **40** DTH platforms
- **EUR 1.3BN** (2018 revenue)
- **~50%**
- **~10%**
- **~15%**
- **~15%**
- **~10%**
- **8,290** TV channels
- **355 million** TV homes
- **40** DTH platforms
- **EUR 5 billion** contract backlog
- **10 YEARS** typical contract length

**VIDEO DISTRIBUTION**
(75% of Video 2018 revenue)

- **Europe (~50%)**: leading video neighbourhoods in Germany, U.K., France and the Nordics; delivering customers' content to **167 million households**
- **North America (~10%)**: mix between long-term lease agreement and direct-to-cable; serving as a key distribution network for **75 million households**
- **International (~15%)**: delivering content across Asia-Pacific, Latin America, Africa and the Middle East to **108 million households**

**VIDEO SERVICES**
(25% of Video 2018 revenue)

- **MX1 (~15%)**: supporting the world's leading media businesses with a full range of content aggregation, management, playout, online video and content distribution services
- **HD+ (~10%)**: platform for broadcasters in Germany to deliver HD and UHD content to **over 2 million paying subscribers**

World’s strongest video neighbourhoods, with access to over 1 billion people

Trusted partner to the world’s leading broadcasters, platform operators and content owners

Increasing engagement with customers by offering unified linear and OTT distribution capabilities
Delivered Important Successes for Our Customers in 2018 - Video

ACCESSING VAST AUDIENCE REACH
Important long-term relationships were established with key video neighbourhoods, relying on high-capacity TV distribution.

DELIVERING CONTENT TO NEW AUDIENCES
Direct-to-Home platform established and then expanded, providing a broad range of premium content to the Caribbean.

CAPTIVATING AUDIENCES
Delivering new bouquet of high quality content to consumers across Serbia, Croatia, Bosnia, Slovenia and Montenegro.

BEYOND HIGH DEFINITION
MXT’s playout solutions enabled sports fans to enjoy this year’s FIFA World Cup in the highest quality.

BEYOND BREAKING NEWS
MX1 360 delivering live coverage everywhere for Agence-France Presse in 18 territories.

DELIVERING HIGH QUALITY LIVE SPORTS
New Ultra HD channel launched on our HDU platform bringing exclusive live coverage of the 2018 Formula 1™ season.
Video Market Dynamics

Europe ~50% of total Video
- Adding premium/live content in higher quality (HD/UHD) offsetting SD switch-off
- Reach in Western Europe expected to remain stable, with slight growth in Eastern Europe

North America ~10% of total Video
- Less SD channels
- Remains the ‘backbone’ of the cable distribution network in North America
- Slight reduction in reach expected

International ~15% of total Video
- FTA and pay-tv platform expansion plus HD adoption, partly offset by compression
- Competitive trading environment
- Strong growth in reach expected

Key drivers

Number of TV channels

Transponder demand

Key drivers

1) Eurodata 2017
2) Source: NSR (C-band and Ku-band 36 MHz TPE demand)
3) Ampere 2018 estimates for 2022 (satellite TV homes)
Expanding Networks Business Is The Growth Engine For SES

 GOVERNMENT
(~40% of Networks 2018 revenue)

Secure and reliable connectivity enabling a range of civilian and defence-related applications
~60% U.S. Government (15 agencies / 50 clients)
~40% Global Government (29 countries / 58 clients)

~60% U.S. Government (15 agencies / 50 clients)
~40% Global Government (29 countries / 58 clients)

EUR 0.7BN
(2018 revenue)

~40%
~25%
~35%

MOBILITY
(~25% of Networks 2018 revenue)

Home equivalent connectivity delivered to passengers and businesses in the air and at sea
~60% Aero / ~40% Maritime / expanding in Energy

FIXED DATA
(~35% of Networks 2018 revenue)

Extending global connectivity networks for major Telcos, MNOs, cloud and corporate enterprises
Serving clients across EMEA, Americas and Asia-Pacific

Unique ability to deliver high throughput, low latency mobile and broadband solutions

Long-term partnerships with major government and commercial customers

Managed solutions that integrate fully within the broader global network ecosystem
Delivered Important Successes for Our Customers in 2018 - Networks

**FIBRE LIKE NETWORKS ANYTIME, ANYWHERE**
Blanket Purchase Agreement with the US Department of Defense securing access to low latency connectivity services.

**BROADENING DIGITAL ACCESS**
60Gbps of reliable, low latency connectivity delivered in PNG to supporting venues and delegates during the APEC forum.

**STAYING CONNECTED AT CRUISING ALTITUDE**
SES-16 and SES-14 delivering an enhanced passenger connectivity experience across the Americas with our partners.

**RELIABLE AND SECURE COMMUNICATIONS**
GovSat-1 now delivering important satellite communications for the governments of Luxembourg, France, and Belgium.

**ENABLING GLOBAL CLOUD ADOPTION**
Partnership bringing customers to reach new markets and support new applications on the IBM Cloud.

**CONNECTED CRUISES**
Powering extraordinary guest experiences with superior connectivity, coverage and service on new cruise contracts.
Networks Market Dynamics

**Demand drivers**

**Government**
~40% of Networks

- Growing need for Intelligence, Surveillance, Recognition and resilience and other data hungry applications
- Demand for reliable and secure fibre-like connectivity
- Expansion of e-inclusion programmes (e-health, e-learning, etc.)

**Fixed Data**
~35% of Networks

- Nearly 50% of the world with limited internet access
- ‘Big Data’ and ‘Internet of things’: More devices / people to connect having all bigger data needs, cloud access
- Further technologies leading to a further use of satellite (connected car, machine to machine, 5G)

**Mobility**
~25% of Networks

- Only 30% of the planes connected today and connectivity per plane from 6 Mbps to 70 Mbps by 2028
- ‘Cockpit’, ‘Smartship’ and Energy cloud applications offering strong productivity potential

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1) NSR 2018 2) IHS IoT platforms 3) NSR 2017 4) ITU 2017 5) Euroconsult 2018
Building the Future with 03b mPOWER

- Dramatically scales the industry’s only commercially and operationally proven NGSO
- Unprecedented flexibility to create differentiated user experiences and commercial models
- Seamless, intelligent integration with existing terrestrial, MEO and GEO satellite networks
- Reach and performance to open cloud, IoT, AI and mobile data markets everywhere
## CURRENT MEO

16 satellites in service\(^1\) plus four launching in 2019 serving:

- Small cities and towns
- Large multi-national organisations
- Fixed rigs/larger production vessels
- Large cruise ships
- Larger fixed/mobile installations

\(^1\) Comprising thirteen operational satellites and three held as in-orbit back-up

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### O3b mPOWER

<table>
<thead>
<tr>
<th>Multi-terabit</th>
<th>5,000+ beams per satellite</th>
<th>400M square kilometres covered</th>
<th>100% productive beams go only to customers not empty territory</th>
</tr>
</thead>
</table>

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### NEW OPPORTUNITIES FROM 2021

Seven super-power Satellites

- Multiple units in theatre
- VIP aircraft
- Commercial aircraft
- Inter-regional commercial ships
- Large yachts
- Smaller cruise ships
- Smaller mobile production vessels
- Cloud access
- Data centres
- Remote offices
- Small towns and remote locations

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Investor presentation | May 2019
Continued Progress in C-Band Framework for U.S. 5G

- CBA working with all related parties to facilitate a transparent, fair and agile adoption of 5G in the U.S.
- Detailed transition plan now ready to execute upon an FCC Report & Order
- Ability to deliver up to 200 MHz (including guardband) of spectrum for 5G within 36 months with first tranche earlier
**Strong Focus on Execution to Drive Growth and Shareholder Value**

<table>
<thead>
<tr>
<th>Category</th>
<th>Goal</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Growing revenue</td>
<td>Up to 6% growth(^{(1)}) (2018-2020)</td>
<td>▲ Fuelled by double-digit growth in Networks ▲ Underpinned by large and resilient Video neighbourhoods</td>
</tr>
<tr>
<td>Growing EBITDA</td>
<td>Up to 5% growth(^{(1)}) (2018-2020)</td>
<td>▲ Investing in managed service capabilities, supporting networks expansion ▲ Providing value-added services to reinforce core video neighbourhoods</td>
</tr>
<tr>
<td>Reducing annual CapEx</td>
<td>~30% reduction (2010-2023)</td>
<td>▲ Driving technological innovation on the ground and in space ▲ Doing the same for less CapEx, or doing more with the same CapEx</td>
</tr>
<tr>
<td>Strong balance sheet</td>
<td>&lt;3.3 times (net debt / EBITDA)</td>
<td>▲ Committed to SES’ investment grade credit status ▲ Ensuring wide access to finance at most attractive rates</td>
</tr>
</tbody>
</table>

\(^{(1)}\) Absolute growth at constant FX

**Shareholder Value creation**
Q1 2019 RESULTS
Q1 2019 Financial Highlights

▲ **Revenue of EUR 480.6 million** with underlying revenue\(^{(1)}\) down 3.1% (YOY)
  - Group revenue +0.6% as reported and -2.3% at constant FX including periodic and other revenue

▲ **EBITDA of EUR 290.1 million** (-4.7% as reported and -7.0% at constant FX compared with Q1 2018)
  - EBITDA margin of 60.4% (Q1 2018: 63.7%); or 62.1% excluding EUR 8.3 million restructuring charge related to optimisation programme

▲ **Net profit attributable to SES shareholders of EUR 72.2 million** (Q1 2018: EUR 98.2 million)
  - Year-on-year comparison driven by operating profit development with Q1 2019 at EUR 113.2 million (Q1 2018: EUR 138.8 million)

▲ **Free Cash Flow before financing activities at EUR 84.3 million**
  - Investing activities reduced by 31.7% (YOY)

▲ **Net debt to EBITDA ratio 3.40x**, compared with 3.41x at Q1 2018
  - Expected to be at or below 3.3x by end of 2019 in line with SES’ commitment to investment grade status

▲ **Financial Outlook** remains unchanged

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\(^{(1)}\) Comparative figures are restated at constant FX to neutralise currency variations. Underlying revenue excludes periodic revenue and other (disclosed separately) that are not directly related to or would distort the underlying business trends.
Revenue in Line with Expectations

**Revenue walk**
EUR million

- **Q1 2018 (reported)**: 477.6
- **FX**: -14.5
- **Q1 2018 (at constant FX)**: 492.1
- **Underlying**: -15.1
- **Periodic and other**: +3.6
- **Q1 2019**: 480.6

▲ Underlying revenue down EUR 15.1 million (or 3.1%) at constant FX compared with the prior year

▲ Strong growth in Networks, building on double-digit growth in 2018, with Video performing in line with expectations
EBITDA Development Reflects Business Transformation

**EBITDA walk**

- **EUR million**

<table>
<thead>
<tr>
<th>Year</th>
<th>EBITDA</th>
<th>Margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1 2018 (reported)</td>
<td>304.4</td>
<td>63.7%</td>
</tr>
<tr>
<td>Q1 2018 (at constant FX)</td>
<td>312.0</td>
<td>63.4%</td>
</tr>
<tr>
<td>Revenue</td>
<td>(11.5)</td>
<td>63.4%</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>(7.1)</td>
<td>56.3%</td>
</tr>
<tr>
<td>Restructuring charge</td>
<td>(3.3)</td>
<td>53.0%</td>
</tr>
<tr>
<td>Q1 2019</td>
<td>290.1</td>
<td>60.4%</td>
</tr>
</tbody>
</table>

- Change in recurring OpEx (EUR 7.1 million) principally reflects investment in expanding capabilities across the Networks’ business
- Restructuring charge of EUR 8.3 million booked in Q1 2019 related to ongoing optimisation initiatives (Q1 2018: EUR 5.0 million)
- EBITDA margin 62.1% excluding restructuring charges (Q1 2018: 64.8% on the same basis)
Net Profit of EUR 72.2 million

<table>
<thead>
<tr>
<th>EUR million</th>
<th>Q1 2019</th>
<th>Q1 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>EBITDA</td>
<td>290.1</td>
<td>304.4</td>
</tr>
<tr>
<td>Depreciation and amortisation expense</td>
<td>(176.9)</td>
<td>(165.6)</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Operating profit margin</td>
<td>113.2</td>
<td>138.8</td>
</tr>
<tr>
<td></td>
<td>23.6%</td>
<td>29.1%</td>
</tr>
<tr>
<td>Net financing costs</td>
<td>(37.8)</td>
<td>(35.9)</td>
</tr>
<tr>
<td>Income tax benefit/(expense)</td>
<td>(7.2)</td>
<td>+10.1</td>
</tr>
<tr>
<td>- Effective tax rate</td>
<td>9.6%</td>
<td>-9.8%</td>
</tr>
<tr>
<td>Non-controlling interests</td>
<td>4.0</td>
<td>(14.8)</td>
</tr>
<tr>
<td><strong>Net profit attributable to SES shareholders</strong></td>
<td>72.2</td>
<td>98.2</td>
</tr>
</tbody>
</table>

EUR 5.0 million higher at constant FX, reflecting new capacity brought into commercial service

Q1 2019 operating profit margin of 25.3% excluding restructuring charge

Lower net interest expense offset by lower capitalised interest than Q1 2018

YOY comparison affected by one-off impact associated with the recognition of a deferred tax asset in Q1 2018 and its corresponding impact on non-controlling interests
Reducing CapEx through Innovation and Fleet Optimisation

▲ 2018 CapEx was 30% lower than original forecast reflecting strong focus on cash flow and leverage, underpinned by disciplined spending

▲ CapEx reduction of ~30% during the period 2010 to projected 2023 (5-year rolling average)

▲ CapEx to sales ratio from 35%-40% to 20%-25% from beginning of the period to current outlook

▲ Strong focus on cash flow and leverage underpinned by disciplined spending

Capital Expenditure (total investing activities excluding acquisitions)
EUR million (growth and replacement)

▲ 2021 CapEx reflects SES-17 and O3b mPOWER

▲ Targeting further CapEx efficiencies and increasing flexibility with new approach to satellite procurement

1) EUR 854 million CapEx average on the period 2007-2011 and EUR 588 million expected CapEx average on the period 2019-2023
Leverage Development in Line with Expectations

Net debt to EBITDA
Times\(^1\)

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Net debt to EBITDA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q4 2017</td>
<td>3.27</td>
</tr>
<tr>
<td>Q1 2018</td>
<td>3.41</td>
</tr>
<tr>
<td>Q2 2018</td>
<td>3.53</td>
</tr>
<tr>
<td>Q3 2018</td>
<td>3.43</td>
</tr>
<tr>
<td>Q4 2018</td>
<td>3.29</td>
</tr>
<tr>
<td>Q1 2019</td>
<td>3.40</td>
</tr>
</tbody>
</table>

1. Based on rating agency methodology (treats hybrid bonds as 50% debt and 50% equity)

- Repayment of USD 500 million bond successfully refinanced with no senior debt maturities now before March 2020
- Free cash flow before financing activities at EUR 84.3 million with 31.7% reduction in net cash absorbed by investing activities
- Net debt to EBITDA ratio expected to be at or below 3.3x at the end of 2019, in line with SES’ commitment to investment grade
## Financial Outlook Unchanged

Financial outlook assumes EUR/USD FX rate of EUR 1 = USD 1.15, nominal launch schedule and satellite health status

<table>
<thead>
<tr>
<th></th>
<th>FY 2019</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Video revenue</td>
<td>EUR 1,225 – 1,255 million</td>
<td>EUR 1,200 – 1,250 million</td>
</tr>
<tr>
<td>Networks revenue</td>
<td>EUR 740 – 775 million</td>
<td>EUR 850 – 900 million</td>
</tr>
<tr>
<td>Group revenue(^{(1)})</td>
<td>EUR 1,975 – 2,040 million</td>
<td>EUR 2,060 – 2,160 million</td>
</tr>
<tr>
<td>Group EBITDA</td>
<td>EUR 1,220 – 1,265 million(^{(2)})</td>
<td>EUR 1,260 – 1,340 million</td>
</tr>
</tbody>
</table>

1) Group revenue includes approximately EUR 10 million of Other revenue
2) Group EBITDA excluding a restructuring charge of EUR 25 – 30 million
Conclusion

- Strong business execution, delivering on all aspects of the 2018 financial outlook; focus on execution paramount in 2019
- Balanced portfolio of high-growing Networks and sustained, highly profitable Video business through 2020 and ahead of the launch of our next generation network - O3b mPOWER
- Transforming the organisation inside and out to deliver exceptional customer experience
- Strong focus on cash flow, costs and leverage
- Strongly positioned to repurpose C-band, protect customers and neighbourhoods and deliver win-win market-based solution for 5G in the U.S.
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