Q1 2014 results

9 May 2014

ASTRA 5B lofted into orbit from Kourou, French Guyana, 22 March 2014
Q1 2014 Highlights

▲ Strong revenue and EBITDA growth, and sustained margins

▲ Strong International performance; strong European services and infrastructure contribution; first sale of satellite capacity to Eutelsat; North America down due to US Government-related non-renewals

▲ Sustained and on-plan development of our infrastructure
  • Successful launch of ASTRA 5B; ASTRA 2E and SES-8 brought into service
  • Procurement of SES-10 to support differentiated growth in Latin America

▲ O3b progressing steadily
  • Satellites 5-8 ready for launch in June 2014
  • Financing enabling launch of satellites 9-12 completed

▲ Successful refinancing and improved debt maturity profile
  • Renewal of EUR 1.2 billion revolving credit facility
  • Second benchmark Yankee bond raised USD 1 billion

▲ Improved cash generation further reduces leverage
Robust Top Line Growth Continues

**REVENUE**

As reported

![Chart showing revenue growth]

+5.6%

EUR 465.6 million

At constant FX*

![Chart showing revenue growth at constant FX]

+8.0%

**EBITDA**

As reported

![Chart showing EBITDA growth]

+7.4%

EUR 345.0 million

At constant FX*

![Chart showing EBITDA growth at constant FX]

+9.3%

Strong Revenue Growth Drives Profitability with EBITDA Margin at 74.1%

* "Constant FX" refers to the restatement of comparative figures to neutralise currency variations and thus facilitate comparison. 2013 comparative revenue and operating expenses are also adjusted to reflect the disposal of the Glocom business in November 2013.
## Recent Launches Underpin Future Growth

<table>
<thead>
<tr>
<th>Satellite</th>
<th>Launch Date</th>
<th>Position</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>SES-6</td>
<td>June 2013</td>
<td>40.5W</td>
<td>LatAm growth, Anchor DTH customer, +49 txps</td>
</tr>
<tr>
<td>ASTRA 2E</td>
<td>September 2013</td>
<td>28.2E / 28.5E</td>
<td>Europe replacement, MENA growth capacity, +12 txps</td>
</tr>
<tr>
<td>SES-8</td>
<td>December 2013</td>
<td>95E</td>
<td>Asia-Pacific growth, Anchor DTH customer, +21 txps</td>
</tr>
<tr>
<td>ASTRA 5B</td>
<td>March 2014</td>
<td>31.5E</td>
<td>Repl. and growth capacity CEE, Russia and CIS, EGNOS-2, +21 txps</td>
</tr>
</tbody>
</table>

**New Capacity at Prime Orbital Positions**
Building The Future

1. Strengthening Video Core
   ▲ Acquiring new video customers in established and emerging markets
   ▲ Working with industry partners on shaping the future ecosystem
   ▲ Reinforcing differentiation of our capacity by integrating role of Platform Services
   ▲ Continuing development/acceleration of new market segments (e.g. HD+)

2. Building Capabilities for New Market Verticals
   ▲ Organically customising fleet to serve aero/maritime mobile connectivity (e.g. SES-6, SES-9)
   ▲ Upcoming programmes are being optimised for new market verticals along the video core

3. Bringing O3b to Market
   ▲ Differentiated network of Mid Earth Orbit HTS system, with uniquely flexible coverage, low latency fibre-like performance and enabling economics
   ▲ Approaching market from the start in a targeted manner: O3bCell, O3bMaritime, O3bTrunking etc.
     First customer tests better than specification
   ▲ Satellites 1-4 launched June 2013; Satellites 5-8 planned for launch in June 2014; Financing for launch of satellites 9-12 completed

4. Technology and Operational Innovation to Optimise Investments
   ▲ Customising new missions and their timing to market requirements (verticals, geographies)
   ▲ Proactively working on securing supply of next generation spacecraft (e.g. EP-based programmes like Electra) and launchers (e.g. NELS, SpaceX)
   ▲ Accelerating integration of ground segment and related systems to enhance operations
### Major Contracts by Region

<table>
<thead>
<tr>
<th>Region</th>
<th>Revenue at constant FX</th>
<th>Major business developments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td>EUR 254.4 million</td>
<td>Capacity agreements in 2013 driving growth in 2014 (e.g. Sky D); sale of transponders to ETL; new contracts signed in Q1 2014; positive development of HD+</td>
</tr>
<tr>
<td>North America</td>
<td>EUR 84.2 million</td>
<td>Sequestration-related discontinuation of some government contracts during 2013; end of CHIRP contract; conversely, significant number of new government contracts signed in Q1 2014</td>
</tr>
<tr>
<td>International</td>
<td>EUR 127.0 million</td>
<td>Full contributions from business signed in 2013, notably on SES-6; expansion of capacity for Orange Business Services; Telefonica (VIVO) in Brazil</td>
</tr>
</tbody>
</table>
Future Launches Sustaining Growth

**ASTRA 2G**
- Q3 2014
- 28.2E / 28.5E
- Repl. and growth capacity
- Europe, Africa
- DTH services
- + 10 txps

**SES-9**
- H1 2015
- 108.2E
- Repl. and growth capacity
- Asia-Pacific
- DTH and mobility
- + 53 txps

**SES-10**
- H2 2016
- 67W
- Repl. and growth capacity
- LatAm
- DTH connectivity
- + 27 txps

Building On Established Orbital Positions
Fleet Utilisation

- 5.5% increase in commercially available transponders (+79) *
- 1.6% increase in utilised transponders (+17) *
- Utilisation rate decreased to 72.5%
- Decrease in North America (non-renewals) and international regions (incremental capacity)

<table>
<thead>
<tr>
<th>Region</th>
<th>Q1 2013</th>
<th>Q1 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Europe</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilised</td>
<td>278</td>
<td>279</td>
</tr>
<tr>
<td>Available</td>
<td>345</td>
<td>347</td>
</tr>
<tr>
<td>%</td>
<td>80.6%</td>
<td>80.4%</td>
</tr>
<tr>
<td><strong>North America</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilised</td>
<td>287</td>
<td>271</td>
</tr>
<tr>
<td>Available</td>
<td>384</td>
<td>379</td>
</tr>
<tr>
<td>%</td>
<td>74.7%</td>
<td>71.5%</td>
</tr>
<tr>
<td><strong>International</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilised</td>
<td>516</td>
<td>548</td>
</tr>
<tr>
<td>Available</td>
<td>707</td>
<td>789</td>
</tr>
<tr>
<td>%</td>
<td>73.0%</td>
<td>69.5%</td>
</tr>
<tr>
<td><strong>Group</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilised</td>
<td>1,081</td>
<td>1,098</td>
</tr>
<tr>
<td>Available</td>
<td>1,436</td>
<td>1,515</td>
</tr>
<tr>
<td>%</td>
<td>75.3%</td>
<td>72.5%</td>
</tr>
</tbody>
</table>

* Excluding the 16 transponders relating to the short-term ASTRA 1F mission for Gazprom, the increases in available and utilised transponders were 6.7% and 3.1% respectively
SES carries a significant proportion of satellite TV channels globally:

- 17% of the over 35,000 TV satellite channels
- 26% of the over 6,700 satellite HDTV transmissions

HD channels on SES are growing fast

Source: Lyngsat, SES analysis
Growth in SES’s Global reach

SES Reaches 291 million TV Homes

Source: SES, European Satellite Monitor YE13, B2B surveys among cable head-ends in North and Latin America, Pay-TV operators’ figures, SES analyses & estimates

* Indovision no longer included at YE13; Excluding Indovision at YE12: +7%
New Satellites to Increase Capacity

Sustained fleet investment programme:

7 (4 launched) new satellites between year-end 2012 and 2016

Capacity increase of-
- Total: 13%
- International: 24%

over year-end 2012

SES’s Investment Programme has a Strong Focus on Growing Market Segments and Regions
Replacement Capital Expenditure Reducing

- Significant CapEx reduction as of 2013 related to end of pronounced replacement cycle and CapEx efficiency
- 2014 – 2018 Replacement Satellites: up to three programmes to complete the overall replacement cycle
- 2014 – 2018 Investment Satellites: up to three potential programmes, yet to be committed, targeting growth markets
- CapEx as proportion of revenue reduces from 38% in 2012 to a range of 10% - 25% between 2013 and 2018
- All infrastructure projects meet IRR hurdle rate of 10%

Notes: FX translation based on 1 EUR = 1.40 USD (Actual 2011), 1.29 USD (Actual 2012), 1.33 (Actual 2013) and 1.35 USD (Trend 2014-2018); Including capitalised interest, not including financial or intangible investments
Financial Review and Analysis
### Financial Highlights – Q1 2014

**EUR million**

<table>
<thead>
<tr>
<th>Q1 2014 compared to prior year period</th>
<th>As reported</th>
<th>At constant FX</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>465.6 (+5.6%)</td>
<td>+8.0%</td>
</tr>
<tr>
<td>EBITDA</td>
<td>345.0 (+7.4%)</td>
<td>+9.3%</td>
</tr>
</tbody>
</table>

| EBITDA margin - prior year | 74.1% | 72.9% | 73.2% |

<table>
<thead>
<tr>
<th>Other key metrics (as reported)</th>
<th>Q1 2014</th>
<th>Q1 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Profit</td>
<td>219.4 (+11.3%)</td>
<td>197.2</td>
</tr>
<tr>
<td>Profit of the Group</td>
<td>150.2 (+6.1%)</td>
<td>141.5</td>
</tr>
<tr>
<td>EPS (EUR)</td>
<td>0.37</td>
<td>0.36</td>
</tr>
<tr>
<td>Net debt / EBITDA</td>
<td>2.66 times</td>
<td>2.94 times</td>
</tr>
<tr>
<td>Contract Backlog</td>
<td>EUR 7.4 billion</td>
<td>EUR 7.3 billion</td>
</tr>
</tbody>
</table>

Strong Topline Organic Growth translated into Solid Margins & Ratios
Revenue Walk from Q1 2013 to Q1 2014

Q1 2014 revenue of EUR 465.6 million as reported increased by 5.6% versus the prior year period, an increase of 8.0% at constant FX rate.

The underlying revenue increase of EUR 34.4 million reflects continued strong growth in the infrastructure and services businesses.

Regional revenue development (at constant FX): Europe +12.8%; North America -8.5%; International +11.8%.
Q1 2014 EBITDA was EUR 345.0 million, an increase of 7.4% as reported and of 9.3% at constant FX.

With the year-on-year increase in operating expenses limited to EUR 5.2 million (at constant FX), revenue growth largely flowed through to EBITDA.
Infrastructure and Services Segmentation

### Business Segmentation Q1 2014 (as reported)

<table>
<thead>
<tr>
<th></th>
<th>Infrastructure</th>
<th>Services</th>
<th>Other / Elim.*</th>
<th>SES GROUP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues in EUR million</td>
<td>405.4</td>
<td>106.1</td>
<td>(45.9)</td>
<td>465.6</td>
</tr>
<tr>
<td>EBITDA in EUR million</td>
<td>337.1</td>
<td>14.6</td>
<td>(6.7)</td>
<td>345.0</td>
</tr>
<tr>
<td>Margin %</td>
<td>83.2%</td>
<td>13.8%</td>
<td></td>
<td>74.1%</td>
</tr>
</tbody>
</table>

### Business Segmentation Q1 2013 (at constant FX)

<table>
<thead>
<tr>
<th></th>
<th>Infrastructure</th>
<th>Services</th>
<th>Other / Elim.*</th>
<th>SES GROUP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues in EUR million</td>
<td>372.4</td>
<td>95.8</td>
<td>(37.0)</td>
<td>431.2</td>
</tr>
<tr>
<td>EBITDA in EUR million</td>
<td>311.6</td>
<td>12.8</td>
<td>(8.6)</td>
<td>315.8</td>
</tr>
<tr>
<td>Margin %</td>
<td>83.7%</td>
<td>13.4%</td>
<td></td>
<td>73.2%</td>
</tr>
</tbody>
</table>

▲ Group EBITDA margin for the quarter of 74.1% improved over the prior year margin of 73.2% (at constant FX). The infrastructure margin remains above 83% (2013: 83.7%), and the services margin grew to 13.8% (2013: 13.4%).

▲ Services revenue contribution versus total revenue increased from 21.8% to 22.5%

Services Utilising a higher Proportion of SES’s Own Transponder Capacity Drive Profitability

* Revenue elimination refers to cross-charged capacity and other services, EBITDA elimination to unallocated SES corporate expenses

FX rate EUR/USD:
- Actual Q1 2013: 1.33
- Actual Q1 2014: 1.37
- -3.1%
Additional Financial Information*

▲ Depreciation decreased by EUR 1.4 million versus the prior year period mainly due to the weaker US Dollar

▲ Amortisation increased by EUR 3.0 million versus Q1 2013 due to higher definite life intangibles

▲ Net financing charges increase of EUR 7.2 million relates to:
  • timing of recognition of amortisation of loan origination costs
  • lower capitalised interest following the reduction in CapEx
  • lower net foreign exchange gain
  • partly absorbed by a reduction in provisions for financial liabilities

▲ The group’s weighted average interest rate has remained slightly below 4%**

▲ Overall debt maturity extended from 6.4 years to 8.0 years

▲ Share of associates’ loss of EUR 4.9 million principally relates to O3b Networks

▲ Effective tax rate of 14.9% in Q1 2014 is in line with the full year guidance range of 13-18%

* As reported  ** excluding loan origination cost and commitment fees
Guidance bases revenue and EBITDA growth relative to FY 2013 figures, on a constant FX basis; Depreciation range based on USD 1.35

Guidance on other key financial elements in 2014:
- Infrastructure EBITDA margin above 82%
- Services activities EBITDA margin of 14% to 18%
- Total depreciation (excluding amortisation) is expected within a range of EUR 480 – 510 million
- Reported tax rate in a range of 13% to 18%
- Net Debt / EBITDA ratio will be managed below 3.3 times

Guidance assumes no further launch schedule movements or changes in satellite health status

* Guidance bases revenue and EBITDA growth relative to FY 2013 figures, on a constant FX basis; Depreciation range based on USD 1.35
Summary

▲ Strong growth in International and European segments, with North America impacted by lower SES GS business

▲ Successful differentiated programmes of expansion in new geographic and vertical markets with high growth potential

▲ Strengthening video core in terms of shaping future ecosystem and growing present markets

▲ Consistently demonstrating technical and operational innovations to optimise investments

▲ EBITDA growth and reducing CapEx profile deliver strong cash generation

▲ Well positioned for further growth and enhancing returns to shareholders
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